



MINISTRY OF EDUCATION  
REPUBLIC OF AZERBAIJAN

**NIRAS**

# EU SUPPORT TO VOCATIONAL EDUCATION AND TRAINING IN AZERBAIJAN

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Project funded by the European Union

**How monitoring of VET can contribute to concrete impact**



# Brief overview of the project (4 components)

**1. VET Regulatory Framework and Policy**

**2. VET multi-level management and Governance**

**3. VET Qualifications and curricula**

**4. Monitoring and Management Information System**



# Contribution to four Strategic Targets of the Strategic Road Map for VET

## Four Strategic Targets

## Project Components

Integrate employers into VET system

1, 2, 3

Build an outcome-based financing system

1, 2

Develop sector-based specific programs

3

Apply tools to facilitate achievement of VET targets

1, 4



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# COMPONENT 4: Monitoring and Management Information System (MIS)

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## Envisaged results

### Result 1:

- Management Information System is functional

### Result 2:

- A VET monitoring system is implemented

### Result 3:

- Coordination and monitoring of VET reform projects is improved

- Monitoring and MIS are instruments for better managing the VET system
- Provides basis for decision making



## Monitoring as support for achieving results under reform interventions (1)

- Interventions of public bodies, project and others, should lead to results (envisaged outputs and impact);
- Monitoring should measure, if the envisaged results have been achieved (or are going to be achieved in time);
- Regularly collected information (through monitoring) should provide a tool for the management of the public bodies, projects and others, for timely modifying interventions if necessary, in order to achieve the envisaged results;
- Without applying appropriate monitoring systems and tools, it will be difficult to achieve the results, and, within the foreseen time;



## Monitoring as support for achieving results under reform interventions (2)

- Monitoring is a joint responsibility from different stakeholders on different levels: national, and institution (e.g. VET provider) level
- Systems and tools should be jointly selected and decided
- Indicators should be applied, and understood by all stakeholders
- The baseline situation should be clearly described, as well as the envisaged situation;
- Usage of tools (like information gathering) should be also applied by the implementing bodies, not only by monitors or managing bodies;



# Management Information System is Functional

- **Defining the Structure of VET MIS**
- **Development of MIS System for VET**
- **Rollout of MIS System among the beneficiaries and stakeholders**





## A VET Monitoring System is Implemented

- **Establishment Monitoring System for VET** - indicators framework, methodologies
- **Establishment of Guidelines for the Data Input** – methodology, data collection and data analysis guidelines
- **Capacity building** – workshops, presentations, consultations



## Coordination and Monitoring of VET Reform Projects is Improved

- **Monitoring and Evaluation of Donor Funded Projects** – establishment of M&E framework for donor funded projects (among others, for monitoring the EU Grant projects)
- **Donors' Coordination activities**
  - updating the (donor) project matrix, e.g. for showing the fields of interventions by the projects, and the fields where additional intervention is needed;
  - holding donor coordination meetings for the VET sector